CURRICULUM VITAE

January 2024

Amanda Walters Scarbrough

ACADEMIC BACKGROUND

University of Texas Medical Branch at Galveston Galveston, Texas 77555

Degree: Doctor of Philosophy in Medical Humanities (December 2008)

Major: Medical Ethics Minor: Health Policy

The George Washington University

Washington, D.C. 20037

Degree: Masters in Health Services Administration (May 2000)

DePauw University Greencastle, IN 46135

Degree: Bachelor of Arts (May 1996)

Major: Sociology

PROFESSIONAL EXPERIENCE

Sam Houston State University – Huntsville, Texas August 2014 – present

Assistant Chair Department of Public Health Coordinator of Healthcare Administration Program Associate Professor

- Selection of coursework within existing catalogue to create degree programs including: Bachelors of Science in Health Care Administration
- Development of new degree specific courses.
- Instructor of courses. Courses taught in several formats face-to-face, hybrid and on-line.
- Advising students
- Development of programmatic assessment including: Goals, Objectives, Indicators/Criterion.

East Texas Area Health Education Center

The University of Texas Medical Branch at Galveston - Galveston, Texas.

July 2010 - August 2014

Manager, Operational Projects and Planning.

Adjunct Assistant Professor School of Health Professions

Adjunct Assistant Professor Preventative Medicine and Community Health

- Health Policy: Researched and reviewed the Texas Mediaid 1115 waiver. Developed AHEC's DSRIP
 projects including process milestones and metrics and improvement milestones and metrics. Developed a
 Community Needs Assessment tool for use in 30 Texas counties. Analyzed and reported resulting data.
- Dissemination specialist: Cancer Prevention Research Institute of Texas Comparative Effectiveness
 Research on Cancer in Texas (CERCIT) grant. Work with researchers from a multidisciplinary consortium
 at the University of Texas Medical Branch (UTMB), MD Anderson Cancer Center, the University of
 Texas School of Public Health, Rice University, Baylor College of Medicine and the Texas Department of

- State Health Services Texas Cancer Registry to translate and disseminate findings for the public, providers and legislators.
- Content expert: National Health Services Corp (NHSC) Retention and Evaluation Activities. Serve as a
 content expert for the development and delivery of training webinars for AHECs statewide on
 methodologies for retention of primary care providers and the development of appropriate techniques to
 evaluate outcomes.
- Primary Investigator: Best Practices to Address Under-Representation of African-Americans and Hispanics in the Health Professions in Texas. Responsibilities include: project management and monitoring of daily activities, work assignments, workflow & productivity, time & attendance and effort reporting (grant funded by Texas Higher Education Coordinator Board).
- Project manager and program evaluation: National Institutes of Mental Health Grant. Responsibilities
 include: project management, monitoring of daily activities, information needs assessment and material
 dissemination and excel reporting (grant funded by National Investigator National Institutes of Mental
 Health)
- Project manager and program evaluation: Encouraging the College-Bound into Healthcare Occupations.
 Program evaluation includes reviewing the grant requirements to develop materials for data collection,
 training staff on appropriate utilization of data collection materials using online and video conferencing
 (adobe connect), generating reports using excel for Federal reporting, internal reporting and research
 article development. Project management through Central Desktop programming (grant funded by Texas
 Higher Education Coordinator Board).
- Work groups include: East Texas Geriatric Education Center Consortium, Practice Entry and Support,
 Practice Based Research Network, Multi-Disciplinary Translational Teams for Aging and Sarcopenia,
 Multi-Disciplinary Translational Teams for Hepatitis C-Hepatocellular Carcinoma and Clinical
 Translational Science Award Community Engagement Key Resource.
- Project manager: Social Services Block Grant (SSBG) for the Area Health Education Center (AHEC) Community Health Worker project. Managed SSBG subcontractors including: website development team and training materials development team (projected ended September 2010).

Southern New Hampshire University February 2014 – November 2014

Subject Matter Expert.

- Assisted in the development of Core Competencies for the Bachelors in Healthcare Administration
- Reviewed and revised projects and assignments as well as educational materials to ensure appropriateness.

Our Lady of the Lake University – The Woodlands, Texas August 2012 – December 2014

Adjunct

• Instructor for Healthcare Administration program

East Texas Area Health Education Center The University of Texas Medical Branch at Galveston – Galveston, Texas. January 2010 – June 2010.

Consultant.

- Managed Social Services Block Grant (SSBG) for the Area Health Education Center (AHEC) Community
 Health Worker project. Responsibilities included: research management and monitoring of daily activities,
 work assignments, workflow & productivity.
- Created program evaluation tools for the Community Health Worker project; included reviewing the grant to determine reporting requirements, trained staff on appropriate utilization of data collection materials and created the materials data collection.
- In conjunction with sub-contractor developed new Community Health Worker website: www.chwtexas.org
- 1. This project was completed with a SHSU graduate student.

• Performed data analysis using excel to generate reports for Federal reporting, internal reporting and research article development.

Texas State University – San Marcos, Texas. January 2008 – May 2010.

Assistant Professor.

- Instructor /Educator for graduate courses in Long Term Care Administration including: Financial Management of Long Term Care Facilities; Management of Long Term Healthcare Facilities; Organization of Long Term Care; Principles of Long Term Care Practice and Regulatory Aspect of Long Term Health Care
- Grant Writing and submission: Identifying Predictors and Determinants of Post-Disaster Resilience in the Elderly Living in the Gulf Coast: Building a Blueprint for a Culture of Resilience
- Responsible for the creation of an on-line Long Term Care certificate program. Developed distance
 education courses including marketing, curriculum, content and technical design for Long Term Care
 Administration.
- Mentor and advisor for graduate students.

The University of Houston – Clear Lake, Texas. September 2000 – December 2007.

Lecturer/Residency Coordinator.

- Instructor/Educator for undergraduate and graduate courses in Healthcare Administration including: Foundations of Healthcare Administration; Group Practice Management; Healthcare Ethics, Values and Social Responsibilities; Exploration of Careers in Healthcare; Group Practice Management and Managed Care.
- Develop curriculum and content, maintain and instruct courses for distance education including web courses run through WebCT.
- Mentor and advisor for undergraduate and graduate students.
- Coordinate the Administrative Residency, Operational Residency, Clerkship and Internship programs for graduate students. Foster existing relationship and seek and develop new sites.
- Initiate, negotiate and maintain contracts for Residency, Clerkship and Internship students.
- Developed and instituted a training program for HADM students seeking an Administrative Residency.
- Regular meetings with administrative residents and preceptors either on-site setting or via teleconference.
- Promote and recruit for the University and Healthcare Administration program through campus visits to Universities and local Healthcare Career Fairs.
- Advisor to student organizations.

USA Managed Care Organization - Austin, Texas. August 1999 — August 2000.

Administrative Resident.

- Complete rotations in each department of the organization to attain an overall understanding of company operations. Rotations include Provider Marketing, Repricing, Provider Relations, Information Technology, and Contracting.
- Observe and test administrative and organizational theories and knowledge.
- Analyze, target and market potential providers based on client need, focusing on the entire spectrum of care
- Market and develop facility network for privately held Preferred Provider Organization.
- Projects included: (1) a Request for Proposal for the State of Tennessee's Worker's Compensation business; (2) the development of the provider network in Southeastern United States in preparation for a governmental contract bid, (3) the development of the provider network for the Children's Health Insurance Program for 170 rural counties in Texas, and (4) facilitator for and team member on USA's

1. This project was completed with a SHSU graduate student.

Joint Commission Compliance Committee with a goal of preparation for Joint Commission on Accreditation of Healthcare Organizations survey in July 2000.

George Washington University Department of Health Services Management and Policy -Washington, D.C. October 1998-July 1999.

Graduate Assistant.

• Assist in classroom and research efforts of department professors.

Congressman Nick Lampson - Washington, D.C. September 1998 - March 1999.

Intern.

- Responsible for maintenance of the Grants database.
- Attend conferences and gather information to report to the Legislative Assistants.
- Use the Web to perform research on issues concerning the Congressman.

Mary's Center for Maternal and Child Welfare - Washington, D.C. September 1998 - May 1999.

Team Facilitator.

 Responsibilities include: team management, team training, supervision on Continuous Quality Improvement and evaluation of the team's efforts.

GRANT WRITING:

Funded Internal Teaching Grants and Contracts

- Brown, Steven, Cardinal, Christine and Scarbrough, Amanda, *AI in the Classroom*. Role: Co-PI. Amount Received: \$10,000
- 2020 Scarbrough, Amanda W. *Utilization Patterns of a University Campus Food Pantry*. Role: Primary Investigator. EURICA. Amount Received: \$10,000
- Scarbrough, Amanda W. and Stephen Brown. *Utilizing High-Impact Practices in Large Class Lectures*. Teaching Innovation Grant, Role: Primary Investigator. Amount Received: \$8,000.
- Nelson-Becker, Catherine. *Growing Healthy Families in Galveston through Continuing Education for Community Health Workers*. University of Texas Medical Brach President's Cabinet Award. Role: Grant Writer. Amount Received

Funded External Grants and Contracts

- 2022 Cardinal, Christine.(2022-225). *Vaccine Hesitancy Storytelling and Education*. Department of State Health Services. Role: Consultant. Amount Received: \$2 million.
- Scarbrough, Amanda and Gilbert, Kathleen. (2021). *Fill 'Er Up*. Walmart Foundation. Role: Primary Investigator. Amount Received: \$4,000
- 2020 Miller, L and Scarbrough, A (2020). *Texas State University System COVID-19 Contact Tracing Program.* Department of State Health Services. Role: Co-PI Lead. Amount Received:
- Scarbrough, Amanda W. (2015). *Outreach Partnership*, National Institute of Mental Health. Role: Primary Investigator. Amount Received: \$24,000.
 - 1. This project was completed with a SHSU graduate student.

- 2014 Scarbrough, Amanda W, The University of Texas Medical Branch, (2014). Physician Assistant Leaders Support, The Texas Higher Education Coordinating Board. Role: Primary Investigator. Amount Received: \$150,000.
- 2010 Scarbrough, Amanda W., The University of Texas Medical Branch, (2010). Report of Best Practices to Address Under-Representation of African-Americans and Hispanics in the Health Professions in Texas, The Texas Higher Education Coordinating Board. Role: Evaluator. Amount Received: \$74,998.
- 2010 Scarbrough, Amanda W. and Renick, Oren, Texas State University. (2010). *Identifying Predictors and Determinants of Post-Disaster Resilience in the Elderly Living in the Gulf Coast: Building a Blueprint for a Culture of Resilience. National Hazards Center.* Role: Co-investigator. Amount Received: \$3,000

PROFESSIONAL MEMBERSHIPS, COMMITTEE MEMBERSHIPS AND VOLUNTEER ACTIVITES

Alliance for Hispanic Serving Institute Educators

American College of Health Care Executives

Hispanic-Serving Health Professions Schools Summer Internship Application Reviewer

National Institutes of Mental Health Outreach Partnership Program Steering Committee

Montgomery County United Way Data Committee

Sam Houston State University Committee on Academic Quality and Success

Sam Houston State University Undergraduate Council Committee

Saturdays at Sam

Texas Department of State Health Services Community Health Worker Curriculum Revision Workgroup

Texas Department of State Health Services Youth Risk Behavior Survey Health Survey Users Group

Texas Suicide Prevention Council

University of Texas Medical Branch Medical School Candidate Interviewer

PEER-REVIEWED AND INVITED PROFESSIONAL PRESENTATIONS

Papers Presented at Professional Meetings:

- 2019 Ratnapradipa, D., Cardinal, C., Ratnapradipa, K., Scarbrough, A., and Xie, Y. Implications of Hurricane Harvey on environmental health in Harris County, Texas. 82th Annual Educational Conference & the US Housing and Urban Development (HUD), Health Homes Conference, National Environmental Health Association, Anaheim, CA.
- 2017 Xie, Y. and Scarbrough, A. "Parental Involvement in Reducing Minority Physician Labor Force Shortage.
 Texas Society of Allied Health Professionals". Pathways to Student Success: Resiliency and Professionalism.
 4th Annual Fall Conference. September 21-22, Houston, Texas.
- Scarbrough, Amanda and Shelton, Steve. "Motivating Underrepresented Minorities to Choose Careers in Allied Health: Why What We are Doing May Be Wrong". Texas Society of Allied Health Professions, 38th Annual Fall Conference.
- 2012 Scarbrough, A. and Knox, R. "Best Practices for Recruiting and Retaining Minority Students into Careers in the Health Professions." Presented at the Alliance for Hispanic Serving Institution Educators (AHSIE) Best Practices Conference. San Antonio, Texas
- 2007 Scarbrough-Walters, A., & Decker, P. Questing the Value of Practicum Training in Healthcare Management/Administration Graduate Programs. Poster session presented at the Association of University Programs in Health Administration Annual Meeting, Orlando, FL.
- 2006 Scarbrough-Walters, A. (2006). Franklin Delano Roosevelt's Influence on the Health of Americans (1933-1945). Presented at the Southern Association for History of Medicine and Science 8th Annual Meeting, San Antonio, TX.
 - 1. This project was completed with a SHSU graduate student.

- 2004 Love, D. B., Durand, R., Bruder, P., Decker, P., & Walters, A. The Practitioners and the Educator's View of the Core Competencies for Healthcare Administrators on the U.S. Mexican Border. Presented at the International Conference on Advances in Management, Needham, MA.
- 2002 Love, D. B., Durand, R., Bruder, P., Decker, P., & Walters, A. (2002). Core Competencies for Healthcare Administrators in the U.S./Mexico Border Areas. Presented at the Annual Meeting of the Association of University Programs in Health Administration, Washington D.C.
- 2002 Decker. P.J., Durand, R., Bruder, P., Love, D., & Walters, A (2002). Organ Donation at the Crossroads: Educating Healthcare Administration Students to Meet Future Needs. Presented at the Annual Meeting of the Association of the University Programs in Health Administration, Washington D.C.
- Decker. P.J., Durand, R., Bruder, P., Love, D., & Walters, A. (2001). Distance Education in Healthcare Administration: Issues, Problems, and Prospects, Poster session presented at the Annual Meetings of the Association of University Programs in Healthcare Administration, Atlanta, GA.

<u>Invited Talks</u>, <u>Lectures</u>, and <u>Presentations</u>:

- Berry, D.M.**, Cardinal, C*., Stephens, C., Fernandez-Pastrana, I., Manis, M., Munoz-Rosario, M., Scarbrough, A., & Zimpfer, M.J. (2023, September 30). Factors Affecting Nurses' and Their Patients' Likelihood of Getting Vaccinated: A Survey Study [Conference poster]. TNP 35th Annual Conference, Dallas, TX, United States. *Lead investigator; **Presenter
- Munoz-Rosario, M **, Cardinal, C*., Stephens, C., Fernandez-Pastrana, I., Berry, D.M., Manis, M., Scarbrough, A., & Zimpfer, M.J. (2023, September 30). Factors Affecting Nurses' and Their Patients' Likelihood of Getting Vaccinated: A Survey Study [Conference poster]. TNP 35th Annual Conference, Dallas, TX, United States. *Lead investigator; **Presenter
- 2020 Moore, M. and Scarbrough, A. Addressing Texas Nursing Workforce Shortages: The Impact of the SHSU School of Nursing. Office of Research and Sponsored Programs Second Annual Exposition Day. April 1, 2020.
- 2020 Ratnapradipa, D., Cardinal, C., and Scarbrough, A., Decreasing Texas' Measles Vaccination Rates and Implications for Future Outbreaks. 2020 Preparedness Summit, March 31-April 3, Dallas, Texas.
- 2019 Ratnapradipa, D., Cardinal, C., and Scarbrough, A., Brown bag. Center for the Study of Disasters & Emergency Management (CDEM). Huntsville, Texas
- 2019 Ratnapradipa, D., and Scarbrough, A. Effective environmental health programs and engaging with community partners. 2019 Gulf South Summit Professional Poster Session, Huntsville, Texas
- 2017 Scarbrough, A. "Using National Institute of Mental Health Materials When Working with First Generation College Students". National Institute of Mental Health Annual Conference. July 12-14, Washington D.C.
- 2016 Hill, Jack and Scarbrough, Amanda. "Innovative Public Health Care GIS Applications". 8th Annual Medicine and Humanities Social Sciences Conference. March 18, Huntsville, Texas.
- 2015 Hill, Jack and Scarbrough, Amanda. (2015). "Innovative Public Health Care GIS Applications". Texas GIS Forum, October 26-29, Austin, Texas.

- 2014 Shelton, S., Wennerstrom, A., Hargrove, L, Scarbrough, A & Rush, C. "Personalizing care for behavioral disorders through integration of community health workers into primary care", Presentation March 27-30, Chicago, IL.
- 2013 Regina J Knox, MPH, CHES, Amanda Scarbrough, PhD, MHSA, Steve R Shelton, M.B.A, PA-C, Rachel Little, Figaro L Loresto, RN and Mary E Wainwright, MS, RN. National health service corps (NHSC) and area health education centers (AHEC): Recruiting and retaining primary care providers in underserved communities" Presented at the American Public Health Association Annual Meeting, November 3-6, Boston, Massachusetts
- 2013 Scarbrough, A, and Knox, R. "AHECs: Bridging the Mental Health Education gap in Rural Communities" Presented at the National Association for Rural Mental Health Annual Conference, San Antonio, Texas
- Scarbrough, A., Knox, R. and Little, R. "Increasing healthcare providers in underserved communities: Enhancing the effectiveness of Loan Repayment Programs through collaborative partnerships" Presented at the Public Health Services and Systems Research (PHSSR) Keeneland Conference, April 8-11, Lexington, Kentucky.
- 2012 Knox, R. and Scarbrough, A. "Using IPE to Improve Patient-Centered Care for Those Providing Care to the Geriatric Population" Presented at the Saint Louis University Center for Interprofessional Education Conference, November 16-17, St. Louis, Missouri.
- 2012 Scarbrough, A., Knox, R and Sanders, J. "Health Care Careers Promotion for Generation Z." Presented at the National AHEC Organization 2012 Conference, San Antonio, Texas.

Selected Technical Papers

- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Comprehensive After Action Report/Improvement Plan: COVID-19 Pandemic February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Central Office After Action Report/Improvement Plan: COVID-19 Pandemic February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Public Health Region 1 After Action Report/Improvement Plan: COVID-19 Pandemic -February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Public Health Region 2/3 After Action Report/Improvement Plan: COVID-19 Pandemic-February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Public Health Region 4/5N After Action Report/Improvement Plan: COVID-19 Pandemic -February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Public Health Region 6/5S After Action Report/Improvement Plan:
- 2023 COVID-19 Pandemic -February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
 - 1.1his project was completed with a SHSU graduate student.

- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, Thomas Haase, and Amanda Scarbrough. "Public Health Region 7 After Action Report/Improvement Plan: COVID-19 Pandemic -February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, Thomas Haase, and Amanda Scarbrough. "Public Health Region 8 After Action Report/Improvement Plan: COVID-19 Pandemic - February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, and Amanda Scarbrough. "Public Health Region 9/10 After Action Report/Improvement Plan: COVID-19 Pandemic -February 2020 to July 2021." (2023). Produced for the Texas Department of State HealthServices.
- 2023 Lee Miller, Thomas Haase, Christine Crudo Blackburn, Magdalena Denham, Thomas Haase, and Amanda Scarbrough. "Public Health Region 11 After Action Report/Improvement Plan: COVID-19 Pandemic-February 2020 to July 2021." (2023). Produced for the Texas Department of State Health Services.

PEER-REVIEWED AND OTHER PUBLICATIONS

- Scarbrough, A., Zimpher, J., Davis, P., & Cardinal, C. (2023). Feeding rural Texas communities during the COVID-19 pandemic, 34 *Texas Public Health Journal*, 75(4), 34-39.
- 2022 Cardinal, C., Ratnapradipa, D., Scarbrough, A., Robins, A., & Boes, K. (2022). Extreme winter weather in Texas: Environmental health impacts of public utility policies on vulnerable populations, *Journal of Environmental Health*, March 2022.
- Cardinal, C., Davis, P., Scarbrough, A., Martinez, J. and Ratnapradipa, D. (2021).
 Communication Strategies to Facilitate Emergency Preparedness for Generation Z and College Food Pantries. Accepted to the Journal of Emergency Management.
- Zimpfer, J., Theadore, G. and Scarbrough, A. (2021). Diabetes and Rurality: Discrepancy in Access to Care. Accepted to the *Texas Journal of Public Health*.¹
- 2020 Moore, M., Xie, Y., Scarbrough, A. & Davis, P. Shortage of Male Nursing Students: The Experiences of a Growing Nursing Program. (2020). *Journal of Men's Health*. 16(2):e9-e17
- 2020 Scarbrough, A., Brown, S., & Alva, C. (2020) Teaching and Learning in the Large Class Room: A Mixed- Methods Approach for Undergraduate Health Management Education. *The Journal of Heath Administration Education*. Vol. 37, Iss 1, 121-130 ¹
- 2020. Xie, Y., Akay-Sullivan, S., Scarbrough, A., Aljuhani, W., &Lawson, D. (2020). Hispanic Child Abuse: Implications for Texas Health Professionals. *Texas Journal of Public Health*. [Accepted] Print ISSN: 2574-5859 and Electronic ISSN: 2574-5840.
- 2019. Cardinal, C., Scarbrough, A., & Ratnapradipa, D. (2019). To Vaccinate or Not to Vaccinate: Measles Outbreaks Past and Present. *Health behavior and policy review*. 6(50):427-479.
- 2019 Scarbrough, A., Xie, Y. & Ratnapradipa, D. (2019). Experiential Learning Using Graphic Information System to Promote Healthy College Eating Habits. *The Health Educator*, 51, 1 (17-23).
- 2019. Scarbrough, A., Holt, M., Hill, J. & Kafle, R. (2019). Is There a Relationship between Income and Infectious 1. This project was completed with a SHSU graduate student.

- Disease: Evidence from Cameron County, *International Journal of Community Well-Being*, Vol 2, 1 (3-13). DOI:10.1007/s42413-019-00020-2. Total Downloads: 506.
- 2018. Scarbrough, A., Hoffpauir, D., Hill, J. & Koppada, Satya. (2019). How Mapping Can Reduce Threats to Public Health. *Journal of Health Promotion and Education*, Received 04 Dec 2018, Accepted 16 Jun 2019, Published online: 05 Jul 2019 DOI:10.1080/14635240.2019.1637767. Full Text Views: 46. 1
- 2018. Brown, S, Xie, Y. & Scarbrough, A. (2018). Pre-post Release Health in US Adult Male Convicts. *Journal of Social Service Research*, 45, 5 (609-621). Received 11 Oct 2017, Accepted 07 Jun 2018, Published online: 20 Nov 2018. DOI: 10.1080/01488376.2018.1487362. H Index 31
- 2018 Ratnapradipa, D., Ratnapradipa, K., Cardinal, C., Scarbrough, A., & Xie, Y. (2018). Implications of Hurricane Harvey on environmental public health in Harris County, Texas. *Journal of Environmental Health*, Vol 81, 2: 24-32. H Index 29
- Scarbrough, A., Rathnaskara, H., Holt, M., Hill, J. & Kafle, R. (2018). Zika Virus and the Risk for Renter Households. *Diseases*. 6(2), 37; DOI:10.3390/diseases6020037. Total Downloads: 998. ¹
- Scarbrough, A., Hill, J., Hoffpauir, D., Holt, M. and Rathnasekara, H. (2018). Gateway of Zika Virus into US: How Housing is Fundamental to Prevention. *Texas Journal of Public Health*, 70, 3 (11-16). ¹
- Scarbrough, A., Hill, J. and Rodriguez. (2017). Collaborating to Create Healthier Communities: How Geographical Information Systems Can Drive Community Well-Being. *International Quarterly of Community Health Education*, Vol 37(2) 129-133. H Index 13. Total downloads: 177.
- Scarbrough, A. & Hill, J. (2017). A Picture Is Worth A Thousand Words: Using Visualization to Illustrate the Impact of Assets on Health. *Pedagogy in Health Promotion*, 3(1) 36-41. Total downloads: 702.
- Scarbrough, A., Xie, Y., & Shelton, S. (2017). Parental Guidance Required: How Parents Could Help Reduce the Shortage of Minority Physician Assistants, *J Physician Assistant Education*, Sep, 28(3):153
 155. DOI:10.1097/JPA.000000000000138, ISSN: 1941-9430 and On-line ISSN: 1941-9430. H Index 11. Full Text Views: 23, Abstract Views: 91
- Scarbrough, A., Moore, M. Shelton, S. & Knox, R. (2016). Improving Primary Care Retention in Medically Underserved Areas: What's a Clinic to Do?. *Health Care Manager*, *Oct/Dec*, *35(4)*, *368-372*. ISSN: 1525-5794 and Online ISSN: 1550-512X. H Index 22. Full Text Views: 4, Abstract Views: 253.
- Scarbrough, A. & Shelton, S. (2015). Improving Public Health in Rural Texas: Could Hispanic Providers Be the Answer? *Texas Public Health Journal, Summer 2015, 67(3), 11 14.* Print ISSN: 2574-5859 and Electronic ISSN: 2574-5840

COURSES TAUGHT

Undergraduate

Exploration of Careers in Healthcare Foundations of Healthcare Administration Group Practice Management Healthcare Ethics, Values and Social Responsibilities Managed Care Undergraduate Internship

Graduate

Ethical Issues in Healthcare
Financial Management of Long Term Care Facilities
Graduate Residency in Healthcare Administration
Group Practice Management
Health Law and Ethics
Healthcare Policy & Analysis

Healthcare Ethics, Values and Social Responsibilities Managed Care Managed Care for Commercial, Medicare, and Medicaid Populations Management of Health Care Institutions Management of Long Term Healthcare Facilities Organization of Long Term Care
Principles of Long Term Care Practice
Principles of Negotiation & Risk Management
Regulatory Aspect of Long Term Health Care
Principles of Negotiation and Risk Management